

Annex 3

Form of the Expression of Interest for Newco

The undersigned [●], born in [●], domiciled in [●], Postcode no. [●], Fiscal Code no. [●], in his quality of [●] of the company [●], with registered office in [●], Fiscal Code no. [●], VAT no. [●], having considered the invitation to express interest published in the newspapers [●] on [●];

the undersigned [●], born in [●], domiciled in [●], Postcode no. [●], Fiscal Code no. [●], in his quality of [●] of the company [●], with registered office in [●], Fiscal Code no. [●], VAT no. [●], having considered the invitation to express interest published in the newspapers [●] on [●];

the undersigned [●], born in [●], domiciled in [●], Postcode no. [●], Fiscal Code no. [●], in his quality of [●] of the company [●], with registered office in [●], Fiscal Code no. [●], VAT no. [●], having considered the invitation to express interest published in the newspapers [●] on [●];

[please insert analogous references for the other shareholders of Newco, if any]

hereby

notify

the expression of interest of the companies [●], [●], [●] to participate to the procedure for the sale of the shareholding held by Alitalia – Linee Aeree Italiane S.p.A., under Extraordinary Administration, in Alicos S.p.A.

The companies [●], [●], [●] undertake to establish the Newco by the deadline indicated in paragraph 3.2 of the Call for Expressions of Interest.

For this purpose, they declare that the share capital of Newco will be divided as follow:

[●]% will be owned by [●];
[●]% will be owned by [●]; and
[●]% will be owned by [●].

[place and date]

(Please attach the documents, declarations and authorizations required by the Call for Expressions of Interest)